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Towards the Integration of Hydrogen Production with Nuclear with Model-Based Systems Engineering

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Introduction and Background

- National Needs:
 - Energy security and resiliency → diversification
 - Decarbonization of energy sector →
 - renewables (inconsistent, small-scale)
 - nuclear (expensive to add capacity)
- Alternative Solution:
 - Hydrogen generated using nuclear power
 - Clean, reliable, 24/7 energy source
 - Potential for large scale
 - Industrial uses other than
 energy



Introduction and Background (cont'd)

- Feasibility:
 - Hydrogen demand is expected to double by 2030
 - Inflation Reduction Act offers substantial benefits for clean hydrogen production
 - Possible to achieve DOE 2026 Goal of \$2 per kilogram with Nuclear Power Plants
- The obvious business case then? Not quite this simple...
 - Complexity of energy system
 - Intricate interrelationships between elements
 - Multiple stakeholders with competing objectives
- Let's Invest! Hmmm... in which solution???
 - Technology
 - High-Temperature / Low-Temperature Electrolysis
 - Scale
 - Small (e.g., 1MW), Medium, Large (e.g., 500-1,000 MW)
 - Technical objectives and constraints
 - Storage, transportation, integration with existing plant and grid, regional demands, etc.

Investment Uncertainties





Complex Problem

- Many influencing factors for Nuclear-Hydrogen Hybrid operation
 - Federal and state policies
 - Electricity market fluctuations
 - Availability of other energy sources
 - Predictions of regional and national demands in electricity and H2
 - Microeconomic and macroeconomic considerations
- Strategies must be carefully investigated:
 - Increased NPP power output (power uprates)
 - How much electricity to allocate to H2
 - H2 technology selection (low- vs high-temperature electrolysis)
 - Potential to support other non-electrical products (e.g., heat to industrial or chemical facilities)
- Need to consider multiple "potential futures"
- Need to weigh associated uncertainties and risks



Complex Problem (cont'd)

- Stakeholder Needs
 - By itself, it is already a complex task to analyze
- System solution options
 - The configuration of the system is affected by dozens of factors
 → extremely complex to analyze and select the best alternative

| Category | Options | Constrains | | | | | |
|--|--|---|--|--|--|--|--|
| Steam intake location for HTE | Main steam Feedwater system Others | Thermal efficiencies Added risks Complexity of plant modifications (\$\$) | | | | | |
| Electricity intake location | Behind the meter Off the grid | IRS regulations on production credits Agreements with power authorities | | | | | |
| Distance of H2 facility from nuclear plant | 1,000 m 500 m 250m | Risks due to hydrogen hazards (explosion) Thermal efficiencies Plant site configuration | | | | | |
| Hydrogen storage | Large volume (> 1000 tones) Medium volume (100 – 1000 tones) Small volume (< 100 tones) | Hydrogen demand Hydrogen user requirements | | | | | |
| Distribution | Existing H2-specific pipelines New H2-specific pipelines Existing natural gas pipelines Auto transport Railroad transport Other | Hydrogen users Demand Costs | | | | | |
| Use of hydrogen as energy storage | Yes / No % of produced H2 to be used as energy storage | Business case Regional electricity prices Fluctuation of electricity prices Renewable energy sources in the region | | | | | |
| Additional profit from oxygen (by- product of electrolysis) | Yes / No If YES: Storage capacity Distribution options | Demand Costs | | | | | |

System general configuration options

System stakeholders and their concerns

| | Stakeholders | Concerns | | | | |
|---|---|---|--|--|--|--|
| | Electricity Consumers | Affordable electricity Consistent availability (24/7/365) Climate goals | | | | |
| | Hydrogen Consumers | Affordable hydrogen Consistent availability (24/7/365) Hydrogen quality Climate goals | | | | |
| | Owner(s) Investor(s) | Return on Investment Costs Revenue Funding sources Regulatory approvals and compliance Federal energy policies Technology maturity Reliability and availability Climate goals | | | | |
| I | Facility Operations and Maintenance | Safe and easy operation of the integrated system(s) Technology maturity Reliability and availability Regulatory compliance Spare parts | | | | |
| | Hydrogen technology vendors | Technology maturity Reliability and availability Affordable hydrogen Consistent availability (24/7/365) Hydrogen quality Climate goals | | | | |
| | Federal government | Federal energy policies Climate goals Energy resiliency Energy independence Affordable energy sources Technology maturity | | | | |
| | Regulators | Regulatory approvals and compliance Reliability and availability Technology maturity Climate goals | | | | |

Solution for Complexity Management: Model-Based Systems Engineering (MBSE)

- A single model, multiple perspectives
 - MBSE creates and manages a single model of the system and can show multiple perspectives, e.g., requirements, structure, and behavior
 - All elements in the model are connected and a change in one perspective updates the entire model



MBSE diagrams representing various perspectives²



¹ Bajaj et al, "Architecture to Geometry – Integrating System Models with Mechanical Design" https://www.omgsysml.org/Arch-to-Geom_Bajaj-Cole-Zwemer_Space-2016.pdf

² CATIA | NoMagic, MagicGrid User Guide <u>https://docs.nomagic.com/display/SYSMLP190/User+Guide</u>

Example MBSE Artifacts

• Simple representation, clear transitions

| | 📋 1 Stakeholder Needs [Moc 👖 | Electricity Customers | Hydrogen Customers Advised in the second secon | Plant Owner | 🕺 Investors | Fngineering | Technology Vendors | 🕺 Manufacturing | Plant Operators | 🕺 Maintenance | 🕺 Regulators | <pre> Government</pre> |
|--|------------------------------|-----------------------|---|--------------|--------------|--------------|--------------------|-----------------|-----------------|---------------|--------------|-------------------------|
| 🖻 🛅 0 Stakeholder Conserns [Model::0 Prelimina | | 2 | 3 | 16 | 7 | 8 | 8 | 3 | 3 | 3 | 3 | 10 |
| R SC-1 Affordable Electricity | 3 | 2 | | 2 | | | | | | | | \checkmark |
| R SC-2 Electricity Availability (24/7/365) | 4 | 2 | | 2 | | 2 | | | | | | \checkmark |
| 🔤 📧 SC-3 Affordable Hydrogen | 4 | | 2 | 2 | | | 2 | | | | | \checkmark |
| R SC-4 Hydrogen Availability (24/7/365) | 5 | | 2 | 2 | | 2 | 2 | | | | | \checkmark |
| R SC-5 Hydrogen Quality | | | 2 | 2 | | 2 | 2 | | | | | |
| 🗷 SC-6 Return on Investment | | | | 2 | 2 | | | | | | | |
| R SC-7 Revenue | | | | 2 | 2 | | | | | | | |
| SC-8 Costs | 3 | | | 2 | 2 | | 2 | | | | | |
| R SC-9 Funding Sources | 5 | | | 2 | 2 | | 2 | 2 | | | | \checkmark |
| R SC-10 Technology Maturity | 5 | | | \checkmark | \checkmark | \checkmark | \checkmark | | | | | \checkmark |
| Reliability and Availability | 7 | | | \checkmark | \checkmark | \checkmark | \checkmark | \checkmark | \checkmark | \checkmark | | |
| SC-12 Safe and Easy Operation | 3 | | | 2 | | 2 | | | 2 | | | |
| R SC-13 Spare Parts | 5 | | | \checkmark | | 2 | 2 | 2 | | 2 | | |
| R SC-14 Regulatory Approvals | 4 | | | \checkmark | 2 | 2 | | | | | 2 | |
| R SC-15 Regulatory Compliance | 4 | | | \checkmark | | | | | \swarrow | 2 | 2 | |
| - R SC-16 Climate Goals | | | | \checkmark | | | | | | | 2 | \checkmark |
| - R SC-17 Energy Independence | | | | | | | | | | | | \checkmark |
| - R SC-18 Energy Resiliency | | | | | | | | | | | | \checkmark |
| R SC-19 Federal Energy Policies | | | | | | | | | | | | \checkmark |



Stakeholder needs and concerns

System requirements



Example MBSE Artifacts (cont'd)

• Multiple options for presenting system elements and views

reg [requirement] Mission Requirements [Mission Requirements]









System requirements map

Example MBSE Artifacts (cont'd)

• Interconnections are traced throughout the model from one view to another



Requirements traced to stakeholder concerns

Stakeholders \rightarrow Stakeholder Concerns \rightarrow Requirements

Example MBSE Artifacts (cont'd)

Graph-based representation of elements and relationships



Operational strategies shown via a context diagram

Why MBSE?

- From multiple documents to a single model
 - Instead of multiple information sources (i.e., hundreds of documents) use digital model as a single source of truth

Benefits

- Superior knowledge capture and transfer
- Effective complexity management
- Improved communications
- Improved product quality
- Dramatic reduction of cost and schedule overruns

Document centric

Model centric



Document centric



Model centric



MBSE for Projects in Nuclear Domain

- A simple application management of regulatory paperwork
 - Nuclear licensing: from <u>GAO-07-1129</u>: "Design applications may total up to 15,000 pages"
 - To put in perspective:
 - The <u>32-Volume set of Encyclopedia Britannica</u> has 1,112 pages, i.e., a design application to license a nuclear power plant could be larger than 13 sets of Encyclopedia Britannica
 - Non-nuclear regulations and permits for hybrid operations
 - Federal Energy Regulatory Commission (FERC), Environmental Protection Agency (EPA), Occupational Safety and Health Administration (OSHA), National Fire Protection Association (NFPA) codes, Department of Transportation (DOT), Department of Agriculture (USDA), others.
 - Each agency / organization has a set of rules, codes, and standards for large industrial projects

Let's use MBSE to manage regulatory-related information and track regulatory approval processes



MBSE for Projects in Nuclear Domain (cont'd)

- A more complex application project management
 - Seems simple... People say, e.g., "we have built large things before", "it's not too difficult to track the project progress in a Gantt chart", "I have a PMP certification, I certainly know how to manage the budget of a project", etc.
 - Bent Flyvbjerg and Dan Gardner looked at megaprojects and evaluated "more than 16,000 projects from 20-plus different fields in 136 countries going back to 1910, from Olympic games to nuclear power plants" (Link to the Reference)
 - History-confirmed reality:
 - **91.5%** of projects go over budget, over schedule, or both.
 - Less than 1% of projects are completed on time and on schedule, and actually deliver the benefits promised.





MBSE for Projects in Nuclear Domain (cont'd)

- A truly complex application life cycle development of nuclear systems
 - Think of the amount of research and development resulting in a 15,000-page licensing application...
 - Engineering disciplines: nuclear, mechanical, structural, chemical, materials, electrical, instrumentation and control, software, computer, environmental, reliability, industrial, physical security, cybersecurity, etc.
 - Non-engineering technical disciplines: human factors, economics, licensing, project management, permitting, emergency preparedness, etc.
 - Must integrate products of all the disciplines above
 - Keep in mind conflicting objectives



- Problem is much larger than technical **\$\$\$ is the driving factor!!**
- Don't forget external factors social and political concepts are important (e.g., environmental concerns, energy policies, federal and state subsidies, etc.)

Must manage complexity using a systematic, objective, holistic and modern approach \rightarrow MBSE!

Questions?





Sustaining National Nuclear Assets

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